

AN EVENING SUN PUBLICATION • JANUARY 30, 2020 • NORWICH, NY

# NBT Bank: Helping the community rise since its founding

By Tyler Murphny The Evening Sun

NORWICH - NBT Bank is the only openly traded public company in Chenango County, and is listed on the NASDAQ stock exchange.

According to President and CEO John H. Watt Jr. the bank's total assets value grew by about \$200 million in 2019, from \$9.5 billion in 2018 to \$9.7 billion today. The bank employs just under 600 people in Chenango County.

That makes NBT Bank rank within the top 100 largest banks in the United States. There are approximately 5,500 banks in the U.S., not counting credit unions.

"We're having a strong year, and there's a lot of momentum. In our country today, we have a low unemployment rate, rising real wages, low inflation and access to capital to continue to drive business growth -- and all of those things are positive. The consumer is very strong and that drives a big piece of our business. Because of all of those pos-

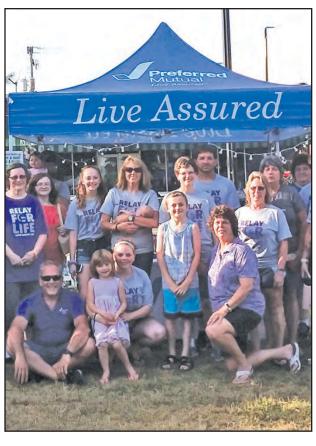


In June, employees on NBT Bank's Norwich Campus raised \$4,000 for Chenango United Way through a basketball shootout with over 50 participants. Organizers Brian Burton, Rich O'Hara and Victoria Trask (in referee jerseys) are pictured with winners Levi Decker, Matt Lewis and John Martino. President and CEO John Watt (center) and President of Retail Community Banking Joe Stagliano (right) joined the group for the award presentation.

that," said Watt.

The bank's humble origins began in Norwich in 1856. Local leaders wanted to help the growing community and recognized a need in the area to provide financial resources, such as loans to local government and businesses.

Today the bank has more than 145 branches in soonto-be seven northeastern states. The bank is in the process of expanding a branch to Hartford, Connecticut. R. Stagliano said there are 200,000-plus customers on the side of the business that handle administration for retirement programs, called EPIC RPS. He also said there are more than 500,000 cli-



The spirit of community charity involved people of all ages at the Relay For Life event thanks in part to the efforts of Preferred Mutual.

### Preferred Mutual focuses on data with excellent financial stability

By ZACHARY MESECK The Evening Sun

itive factors, many of our businesses are performing at higher than expected levels and we feel good about

President of Retail Community Banking Joseph

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### **Opportunities for Chenango merges to become "Greater Opportunities"**



Opportunities for Chenango participated in team building exercises to build strong work relationships making the work place a nice place to be.

#### By CATHERINE SASSO The Evening Sun

CHENANGO COUNTY -As of 2020, Opportunities for Chenango, Inc. and Opportunities for Broome, Inc. will be merged into one agency known as "Greater Opportunities." Currently the two agencies serve theIR respective counties in the following departments; family development programs, energy services, emergency services, housing services, early childhood services, and nutrition services.

In 2019 the two agencies merged their board of direc-

tors. By June of 2020, they will completely merge to create "Greater Opportunities." Executive Director Mark Silvanic states it will be one of the best things to happen for the area.

"The ultimate goal of the merger is to further the mission of both agencies," said Silvanic. Some of the results of the merger will include improved, expanded, or preserved services; strengthened financial stability; enhanced administrative capacity; and improved brand, image, and reputation throughout both counties.

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NEW BERLIN – In 2019, Preferred Mutual focused on its data and analytic capabilities; flexing its data and analytics muscle allows the organization to make better informed business decisions and helps it align its products within the marketplace.

According to Preferred Mutual Executive Vice President and Chief Human Resource Officer Jenifer Rinehart, Preferred Mutual's mission is ensuring its customers' ability to live confidently.

"At Preferred Mutual we are committed to providing insurance solutions that meet our clients' needs, so we are always evaluating and evolving our products," said Rinehart. "We have a lot of great coverage enhancements coming out in 2020."

"Additionally, data and analytics will continue to play an important role in 2020."

Rinehart said every industry has its own challenges, and insurance is no exception. She said the insurance industry is heavily regulated and very competitive, and that the organization has to take into consideration that Mother Nature is not predictable.

"We provide property and casualty insurance to people and businesses through a network of independent agents," said Rinehart. "Due to the nature of our business, we focus on providing our customers with a claims experience that gives peace of mind during a difficult time and exceptional customer service."

"We want our customers to know that they can count on us when it matters."

Rinehart said Preferred Mutual is working to improve the customer experience, streamline operations and accelerate growth and performance all by utilizing advanced data science.

Preferred Mutual provides property and casualty insurance coverage to more than 232,000 individual and business customers

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#### JANUARY 30, 2020

# 2020 PROGRESS CHENANGO

### NBT Bank: Helping the community rise since its founding –

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ents that are part of the NBT Bank umbrella as regular banking customers.

According to Watt, the bank's success is derived from a continued recognition of the importance of community and personal relationships. He said an important part of growth was identifying other communities lacking an involved bank and then expanding there.

He said NBT Bank continues to follow the founding role as a community-involved institution.

"As a community bank, our highest and best return is likely to be serving community-based businesses," said Watt.

"So we like to do business with family-owned companies that are of the size that we can provide all or most of the financial services that they require," said Watt. "What's our best customer? A small business customer who needs, from time to time, to borrow a little capital, to have a place to deposit their receipts, a place to obtain insurance coverage, a place to provide them with their retirement services, 401K, pension, etc., and all of those services we're able to provide for those businesses."

In the past year NBT Bank has contributed a significant amount of money to community groups, in some cases it is actively working to transform the area for the better, not only through donations but by encouraging qualified staff to become active members of local government and community groups. The financial expertise shared by many of these community members, who also happen to work at the bank, is often welcome.

"Virtually every board in the community, we have representation in. We stress that, and we strive to do that," said Stagliano.

"We have people who have moved into the community, who are helping with the local high school band, others who are helping coaching softball, on the boards of the little league, on the United Way Board, Norwich Council, you can name pretty much any board. We encourage even the newest of employees, that are new to the community that the best way to get involved is to join a board or join a group," said Stagliano.

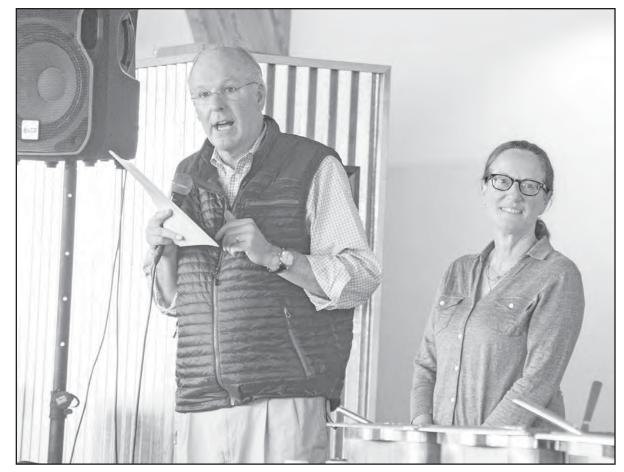
The NBT Bank Board

of Directors approved a \$500,000 contribution to the capital campaign to help over haul the hospital in 2019.

"We are all extremely proud that we were able to get the board to also agree that this was a project that had to be addressed in our community, and that 525 of our employees and their families need access to the hospital all year long. We are very proud to be able to be among the group of institutions that committed at that level," said Watt.

"Not only that, we also commit our intellectual capital to the boards of many of the not-forprofits in town, including the hospital. Catherine Scarlett, our Chief Human Resources Executive, is the president of the hospital board, and Joe is the Vice-Chair of the Facilities Committee of that board – which means he's pretty close to all of the work that's going to be done as a function of the expansion that's going on up there," said Watt.

The bank participates and contributes to fundraising efforts for nearly every major not-for-profit in Chenango County. Many staff at NBT Bank are also active volunteers for a number of area charities.



Co-chairs of the Chenango United Way Campaign John and Marcia Watt spoke on the importance of giving back to the community at Chenango United Way's kickoff fund-raiser held on September 27, 2019 at the Canaswacta Country Club in the Town of Norwich. John is also president and CEO at NBT Bank.(Photo by Zachary Meseck)

For example Watt, along with his wife, Marcia, are the co-chairs of the Chenango United Way Campaign, the campaign recently announced meeting their fundraising goal at the end of the 2019. The funds are dispersed and benefit numerous other charities in the area. NBT Bank is also one of many donors in that campaign as well.

Another way NBT Bank has had significant community impact is by compensating employees for hundreds of thousands of hours for volunteer work every year. Tens of thousands of those hours are committed to events and programs in Chenango County.

"It's part of our core values. It's community service, teamwork, integrity, accountability, and those are built into our performance reviews," said Stagliano.

NBT Bank also plays an important role in supporting the Blues Association and the Chenango County Arts Council. They have members working with, or on, the boards of Commerce Chenango, Colorscape, the Northeast Classic Car Museum and Hospice. The bank is also a primary supporter for Dollars for Scholars and the YMCA. They contribute dozens of volunteers to support the Gus Macker Basketball Tournament every year.

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One of the most popular successes in recent year was the company's support for the Blue NBT Bank's Festival. Free Summer Concert Series helps hire the performing artist coming to the festival to play for the public for free. The shows sponsored by NBT have drawn thousands to downtown Norwich in the weeks leading up to the **Blues Festival.** 

"One of the other things locally that was really important, at least to me, that we participated in, was the now-graduate of Norwich High School, Hannah Baker," said Watt. "Last year she took it upon herself to lead the project of creating a dog park and a dog walk. She spent a year raising the money and identifying the site and coordinating the resources. She came and visited with me several times and we were able to financially support part of what she was doing, and it was a really great project and seeing someone who was mature beyond her age and very committed who started a project and

finished a project, and it was a great thing to watch a great thing for us to participate in."

"It wasn't about the number of dollars, it was about the level of commitment that she showed to the community and we wanted to support that," he said.

As a commercial bank about half of NBT Bank's business is commercial lending and business banking.

"So what does that mean? Loans and deposit and other services for family-owned businesses, market businesses and small business, and all of those products revolve around how to financially help those businesses grow," said Watt.

NBT Bank has developed programs aimed at meeting the needs of it customers. Since many are small businesses or community members, they often need several services, such as retirearrangements, ment insurance and consultation from a financial professional on how to navigate those challenges efficiently.

"Who knows your family and understands what your financial needs are, understands who is going to college next year, who needs to buy a new automobile, who's got a health problem? All of those relationships help

us interact in a way that one of those big banks is unable to do," he said.

Watt said one of NBT Bank's greatest values was being able to understand the need of those in the community.

"Not only do we provide the insurance, and the loan and the positive products, but we also provide very experienced advice on what the right package of products is, and we try not to sell more than what is actually needed to make the business successful," he said.

Watt said it was just good business to ensure their customers were the best informed and getting the right needs met. He said the goal of the bank was to help customers become more financially stable and literate.

"That's the right thing to do. We're not in the business of selling products just to sell products. We're in the business of providing capital and products and services that will help the businesses in our community grow."

Apart from commercial and business banking, the other half of the core business is consumer and retail banking.

"So we have a residential mortgage business that is very substantial, we have a retail auto lending business that is very substantial, we do home equity loans, we do consumer loans, and we also provide specialty pointof-sale consumer lending nationally in certain lines of business, " said Watt.

Watt stressed the importance of forming these relationships in order to be successful.

"Like every other bank, we have a call center but that is not the primary point of entry. The primary point of entry is through the branch manager who you have been dealing with for years, and years, and years, and you have a personal relationship with," said Watt.

Besides commercial and consumer retail, another substantial part of NBT Bank is their large administration practice business. The bank adminstrates and prorecord-keeping vides for 401k plans that are managed by businesses. In that line of business the bank has a mission, "Helping America retire." NBT Bank has 220,000 retirement plan participants across 50 states that the bank provides retirement administration services for. That part of the business is called EPIC RPS, and it's headquartered up in Rochester.

NBT has dedicated itself to educating clients and community organizations in financial literacy. As a bank it has a wide perspective, being

so close to the average customer's financial concerns, giving the company visibility into everyday life. This is vital for the business model because it leads to understanding how to offer the right products and services to the right customer. NBT also has a program where advisors travel to local organizations and share their expertise.

"In our view, there is no reason Chenango County can't continue to grow and continue to diversify, and we want to be a part of that," he said.

As NBT Bank has grown into a renowned success, Watt said the company was here to stay.

"We have a home here in Chenango County that we are very comfortable with that serves our customers well and serves our employees well," he said.

Being a community based-bank means hiring and recruiting is absolutely critical.

"We're very careful about who we invite to join our team. We need a culture that is aligned and understands its commitment to the community and understands its commitment to each other, and that involves making sure we are picking the right players for the team," said Watt.

Another important accomplishments of 2019 was recruiting senior

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members of our NBT Bank team. The bank recruited a new chief financial officer and a new general council at the bank's Norwich campus. Watt said as a general practice new leaders in the bank often become involved with the community.

"We're really happy to have them. One of the great things about this culture is, when we onboard new folks, there's so many of us here who live in this community that introducing them to all of the things that go on is pretty easy to do," he said.

NBT Bank was ranked number 16 in the United States for Forbes Best Bank in the World, and the highest ranked bank in New York State. Same for Vermont and New Hampshire.

The expansion into New England and Connecticut were major successes in 2019. In addition, NBT Bank also engaged in a new aircraft lending program to provide financing for individuals who want to acquire small aircraft.

The bank also provide loans to homeowners who want to convert to solar power, with a demand for the service substantially growing.

"In our solar lending business, you can apply online and be approved within seven minutes if your credit is at the levels that we think are appro-

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#### JANUARY 30, 2020

### **2020 PROGRESS CHENANGO**

#### THE EVENING SUN 43

### **NBT Bank:** Helping the community rise since its founding

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priate for committing credit. So we have that auto-decision capacity in the house," said Watt, noting the bank's close relationship with its customers.

Changes in technology and the demands of customers are expecting faster results from banks.

Stagliano said a number of technology upgrades were continuing to improve customer and employee experiences.

He said being at the forefront with technology was key in banking.

"We've made some significant technological advancements and implementations internally to keep all of our employees connected, and that's working really well. So virtually every employee can connect up across any state on a tablet or at their PC using video, using voice, and it has really helped the whole collaboration piece," said Stagliano.

The improvements have made for a more efficient and secure service for customers

"The convenience of being able to do business how you want to do it, when you want to do it. Whether it's going into a branch, doing it on a tablet or on a phone, calling us, or using our mobile app.," he said.

More than 200.000 NBT Bank customers use the online banking. The bank is constantly seeking feedback from customers and making improvements. A huge initiative in 2020 is to keep revamping the and other online banking applications. They are called NBT Online Banker and the NBT Mobile App. The mobile app has almost 100,000 users and the online banker has a little over 200,000 who use the services.

"So if you want to deposit a check and you can't get to a branch, you can go to our app and deposit a check. Or if you're going by an ATM, a lot of our ATMs accept deposits with no envelopes, so you can put your check or cash in there and deposit it immediately into your account. So those are the things that we've been implementing over the years, especially in the last three or four years we've really stepped that up" said Stagliano. "We want to keep on getting better, and that's why we're doing this."

One of the major upgrades to the website and mobile ap that has received a lot of atten-



NBT Bank President and CEO John H. Watt, Jr. proudly displays NBT's commitment to UHS Chenango Memorial's capital campaign with NBT executives Catherine M. Scarlett and Joseph R. Stagliano. Scarlett and Stagliano are members of the UHS Chenango Memorial Board of Directors, and Scarlett currently serves as board chair.

tion is the introduction of Zelle to transfer payments person-to-person. Zelle is the competitor to Venmo.

The launching of the Zelle component will take place sometime in the first half of this year. It will all be integrated into the bank's mobile app.

Stagliano said the trend of using Zelle or Venmo was growing in the industry and NBT Bank wanted to stay competitive. The technology is currently in the test phase and could be launched soon.

With a 3.5 percent unemployment market the bank has taken more steps to retain high performing employees. NBT Bank is offering a package of services and benefits for employees.

This year the bank introduced a student loan repayment program. In that program, qualifying employees receive a contribution towards their monthly loan payment on their student loans, which the bank makes through a partnership.

"We do paid family leave, we do an enhanced and modernized paid time off program. All of those things are in order to keep us competitive and to provide the most modern benefits to our employees because we know how valuable they are and we know what kind of market we're in," said Watt.

Another example of

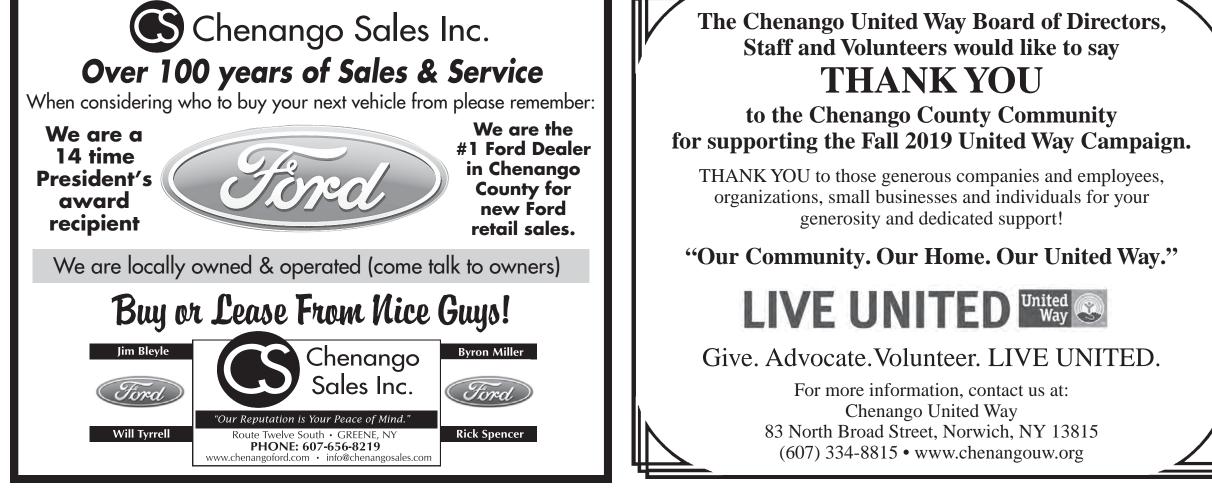
that community investment was announced in early 2018 when NBT raised its local minimum wage to \$15 an hour for employees working at it's headquarters in Norwich. About 61 percent of employees were effected by the raise and those not eligible for the hourly increase received a 5 percent bump in minimum pay.

The bank also has a very robust summer student employee program for college students and newly graduated high school students before they go to college. About 45 to 50 students are hired each year across the branches and operations. The students gain the skills that they need to

be successful in the workplace. Many participants come back year after year until they graduate.

"We have a really great management development program, and our hope is that then some of those people will apply for the program and work here permanently. They range in jobs from tellers, to loan operations, to helping out in our business banking world across the board. Over \$10,000 in scholarships has also been awarded as a part of that program," said Stagliano.

Stagliano spoke highly of the bank's work culture and his experience working there. "I love coming to work everyday because of the people that work here in this company. People care about one another, there's great collaboration, great teamwork, and that word is getting out. So I think it's safe to say that we've become an employer of choice, not just in Norwich, but regionally because of that reputation. That's because of our values; it's how we treat one another. We work hard, we strive to do really great things for our customers and our employees and we get great results. And who doesn't want to be a part of that?"



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# Preferred Mutual focuses on data with excellent financial stability –



Another way Preferred Mutual gave back last year was by partnering with the Chenango County Sheriff's Office to provide car seat trade-in programs that helped families with seat installations.



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through a network of over 500 independent agents throughout New York, New Jersey, Massachusetts and New Hampshire.

In April, Preferred Mutual was recognized for the 17th consecutive year by A.M. Best with a rating of "A" (Excellent). The "A" rating is given to insurance companies with excellent financial stability, solidifying that Preferred Mutual continues to be a trustworthy choice for their consumers.

Rinehart added that another way Preferred Mutual works to help its customers is by remaining active in its community.

"In the theme of community, Preferred Mutual was proud to play a significant role in both the development of a new firehouse for New Berlin, and UHS Chenango Memorial's campaign to expand the level of medical care and healthcare solutions available to the community," she said. "We have a long history of focusing our philanthropic efforts on Chenango County, and 2019 was no exception."

"Our roots are in Fest, Earlville Opera Chenango County. This House, Chenango Council

community has supported of Arts, us for almost 125 years, Chenango and to us, there is no better many more way to show our appreciation than by giving back." our work

Rinehart said Preferred Mutual focuses its philanthropic efforts around five main categories: community youth organizations, fire safety programs, arts and culture, health and safety, and disaster relief. We find that supporting programs in these categories offers us the best chance to make a meaningful impact.

She said there are numerous other partnerships that also help the business succeed, including a positive relationship with Commerce Chenango and the Village of New Berlin.

She added that Preferred Mutual also with numerpartners ous non-profit organizations throughout the county including: Chenango County United Way, American Heart Association, Relay for Life, Making Strides Against Breast Cancer, local food banks, local hospitals, New Berlin Art Forum, **Chenango County Blues** Fest, Earlville Opera

of Arts, Colorscape Chenango Arts Fest, and many more.

"We feel strongly that our work with non-profit organizations isn't just limited to events or donations," said Rinehart. "Wherever possible, we have employee volunteers that represent us on charitable organization's Board of Directors, enabling us to stay in tune with causes that are near and dear to us, as well as help support community initiatives."

She said educational opportunities are also very important to Preferred Mutual.

"We sponsor local school events, including providing elementary students in Chenango County with fire safety materials, and supporting after-prom parties that keep students off the roads during a dangerous time of year," she added. "We also award college scholarships – which we are accepting applications now – to four local high school seniors each year."

"We are a company that thrives on giving back. It's one of the cornerstones of our company <u>Continued on Page 45</u>

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### **2020 PROGRESS CHENANGO**

#### THE EVENING SUN



Preferred Mutual employees helped raise money and bring awareness to the fight against breast cancer as one of their ongoing charity initiatives.

### **Preferred Mutual** focuses on data with excellent financial stability –

Continued from Page 44 culture, and it's a great source of pride for all of us. From financial support to volunteering, we help neighbors near and

far enhance their quality of life, and our employees are the best."

Rinehart said there is an intrinsic understanding that Preferred Mutual does so much more than just provide insurance.

"We are in the business of taking care of people; it's at our core, and whether we are raising money for healthy hearts or breast cancer research,

donating blood, collecting supplies for animal shelters, or volunteering to serve American Veterans a hot meal, we help," Rinehart added. "We take our tagline to heart and go beyond - Live Assured, we're here to help!"

She said employee retention has remained consistent, and that business continues to grow with the community's

#### support.

"From our perspective, things have been fairly consistent over the past few years. We have numerous employees that have been with us for 10, 20, even 30 plus years, which is incredibly rare these days," she added. "Their tenure is complemented by a steady pool of local candidates who look to insurance as a

long-term career move."

According to Rinehart, leveraging technology has allowed Preferred Mutual increased flexibility and access to resources. Mobile technology, data and analytics, cyber security and automation have all brought change and opportunity.

She said another advantage the organization has had is a pool of

innovative adults who left the area for college and returned. She added that they have all the aspects of other industries such as sales, marketing and communications, IT, HR, customer service and project management which create endless possibilities outside of the traditional insurance roles including claims and underwriting, at Preferred Mutual.



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### **Opportunities for Chenango merges to become "Greater Opportunities"**—

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"This is just going to enhance the services for both counties, its not taking anything. We're not eliminating any services here. This is a way to bring more services and increase our service area," said Silvanic.

One of the biggest hurdles non-profits face is financial stability. Silvanic explains that by combining the two agencies, they are creating a stronger financial base for all of their programs.

"The bigger you are the stronger you are," says Silvanic. "In this time where a lot of agencies are going under because funding has been cut or a lot of these agencies just can't survive anymore. The amount of audits and the amount of compliance you're under, you better have some money set aside. Our audit alone for one agency would be \$35,000. So I think combining us together makes us big enough to kind of sustain ourselves through any cuts or any of the storms that come up."

The combining of the two agencies will create more program opportunities for both counties. For example, Broome county did not have the Early Head Start program like Chenango county. So they created the universal pre-kindergarden program in conjunction with Head Start.

They are also going to be able to combine their housing programs to help lead people out of homelessness and into home ownership.

"The neat thing for our housing component for instance is in Broome we do a lot with homeless housing, low income housing, and housing assistance. Here we do more with first time home buyers, financial literacy, and house rehab. So it's neat how they compliment each other. We can go all the way from homelessness to home ownership. We run the whole gambit now. We have all those services that will get you literally from homelessness to having a home. And so those success stories are rare but we've had them and they're a big deal," said Silvanic

Not only will the merger bring more funding to community programs, it will also put more money into the local economy. Silvanic states that many of their housing programs require them to hire contractors, electricians, plumbers, carpenters, all of which they hire locally.

"It brings money into the community, it helps low income people have a safe and affordable place



The Head Start program provides comprehensive early childhood education, health, nutrition, and parent involvement services to low-income children and their families.

to live, and it gives some seed money to write the next grant," said Silvanic.

Silvanic hopes that in the coming year they can work with the City of Norwich residents and government to improve the homeless issue in the Norwich area.

"We wanna work with Norwich to make them realize that it is a problem there, homelessness can come in a lot of different ways it doesn't have to be just living under a bridge. There are people in this county do that but there are many people in this county who are living in structures that don't have running water we've gone to homes where there's sewage running raw under a trailer," said Silvanic.

He then said, "When you talk about homelessness it's not always in the sense of not having a home. It's having a home, but it's in the sense of not having a home where the children are safe, or where they're safe. Elderly people too. So I mean there's money, there's a lot of money under Cuomo that's available to kind of help with these issues and in Norwich you just take a drive around to see all the for sale signs or vacant properties."

Recently the organization was awarded the

largest Homeless Housing and Assistance Program grant in New York State in the amount of \$7.5 million dollars. Silvanic explains how that grant money can be used to improve areas like Norwich.

"Norwich at the last time I looked had like 50 or 60 properties that were foreclosed on that they now own that are off the tax rolls," said Silvanic. "We could come in and take four or five of those properties like with 7.5 million dollars, thats four properties that we've grouped together in one grant. So the municipality can get those blighted properties totally rehabbed looking beautiful and it also serves a greater purpose of getting somebody a safe and affordable place to live." said Silvanic.

He continues on to explain, "One of the problems that we have here is the rents in norwich are so high that people can't afford them. So we don't have a housing shortage we have an affordable housing problem here. So we're very much looking forward to working with Norwich, we're very strong at this in Broome so we're bringing a lot of knowledge here in this area," said Silvanic.

OFC states they want to be known as as an organization that empowers individuals to better themselves and that in turn, empowers their community.

After the merge, offices will be maintained in both current locations, as well as expanded locations in areas centrally located between both counties. Opportunities for Chenango will maintain all of their current programming, including WIC, Head Start, Weatherization, and housing programs, while expanding services to continue to serve the most vulnerable in both counties.



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